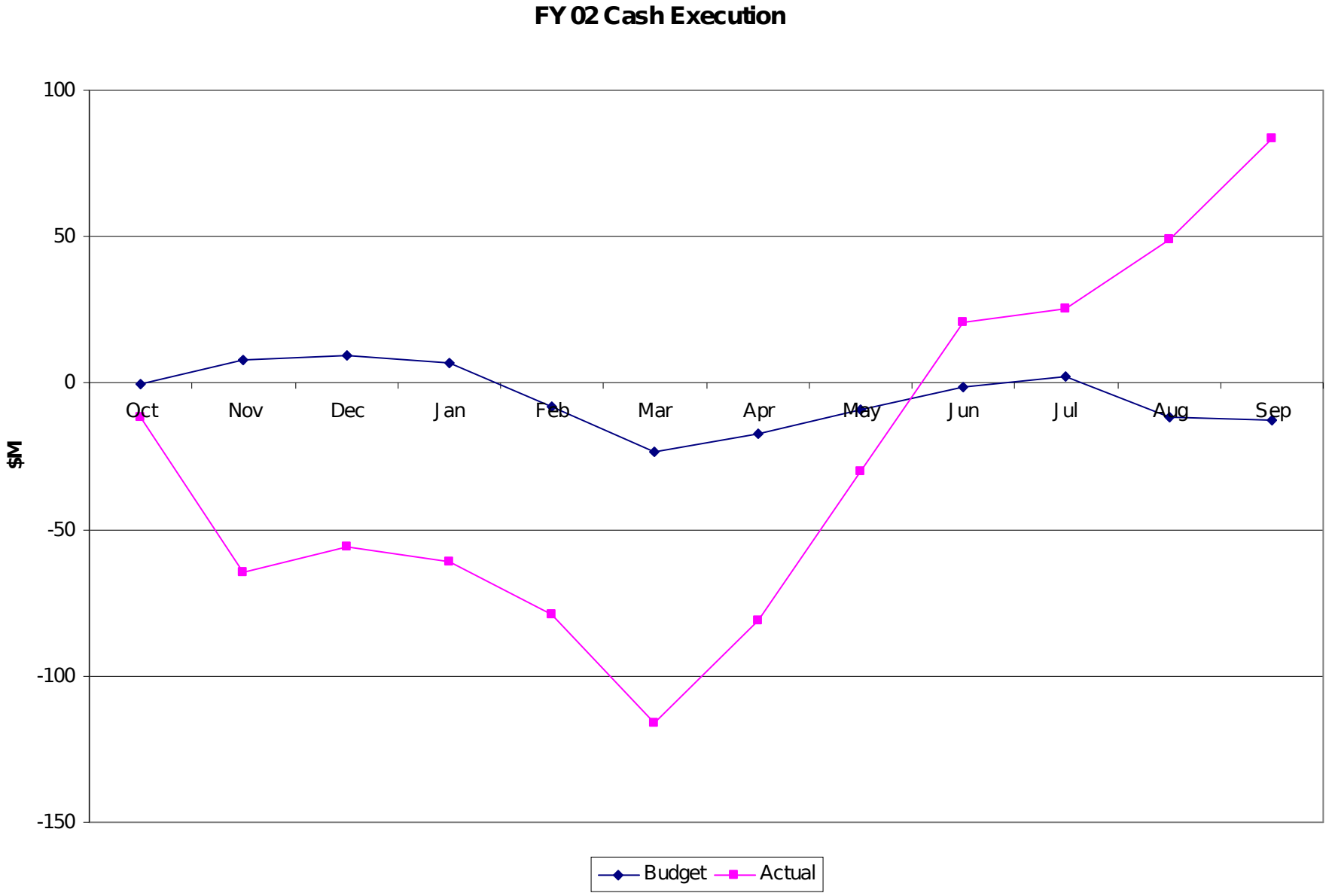
NSWC FY 05 Budget Conference
4-5 March 2003

CASH PHASING

Carol Weldon
SEA 0152


FY 02 Cash Execution
100
50
0
-50
-100
-150
$M
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
Budget
Actual

Why bother?

- USC 1517
- MID (PBD) 903

Collections	Disbursements
- Disbursements	- Collections
Net Cash	Net Outlays

Activity Cash

Treasury Cash (ACL)

“Unsettled” Amounts

IF-8 tab in BIN file calculates year-end amounts using balance sheet and income statement

Required from activities for FY 05 NAV

- FY 03 Phasing with Actuals through March
- FY 04 Phasing (will be operating plan)

FY 05 will be done at HQ using IF-8 totals and FY 04 monthly percentages

Collections

Over time will equal Revenue (Billings)

In a given period, Collections equal

Revenue

PLUS Change in Advance Billings (N/A)

PLUS Change in Advances

MINUS Change in Accounts Receivable

Offset by Change in Undistributed Collections

Disbursements

Over time will equal

Costs (4900) less Depreciation

PLUS CPP Outlays

Disbursements tracked by category

Materials: Costs PLUS Change in Inventories

Other: Costs PLUS Change in Travel Advances

Military: Costs MINUS Change in Accrual

Civilian Labor Disbursements

Amount paid out during period equals

Costs MINUS Change in Accruals

Total civilian labor disbursements

\- Non salary amounts (phased)

= Salary disbursements

Consider: Months with 3 (vs. 2) pay days

Payraise

Other

TOTAL = 7X + 19(Y*X)

Y = January increase (considering annualization)

X = Amount per payroll before January payraise

Contract Disbursements

Costs MINUS Change in Accounts Payable

MINUS Change in Non-Labor Accruals

Offset by Change in Undistributed Disbursements

Base projections on historical trends relative to level of contract costs

Past problems:

- Not using YTD actuals as a starting point
- Not agreeing with IF-8
- Signs reversed
- Not considering paydays per month
- Negative disbursements